



**SPECIAL MEETING OF THE BOARD OF DIRECTORS
WEDNESDAY, MAY 18, 2022, AT 2:00 PM
61750 CHOLLITA ROAD, JOSHUA TREE, CA 92252**

ON MARCH 4, 2020, CALIFORNIA GOVERNOR GAVIN NEWSOM DECLARED A STATE OF EMERGENCY IN CALIFORNIA AS A RESULT OF THE COVID-19 PANDEMIC, FOR WHICH STATE AND SAN BERNARDINO COUNTY PUBLIC HEALTH OFFICIALS HAVE CONTINUED TO RECOMMENDED MEASURES TO PROMOTE SOCIAL DISTANCING. PURSUANT TO GOVERNMENT CODE SECTION 54953, AND CORRESPONDING FINDINGS OF THE BOARD THAT CURRENTLY REMAIN IN EFFECT. BOARD OF DIRECTORS AND PUBLIC MAY ATTEND THIS MEETING IN PERSON AT THE DISTRICT AT 61750 CHOLLITA ROAD, JOSHUA TREE, CA 92252, OR BY TELEPHONE OR VIDEO CONFERENCE.

To join by Zoom please click the below link:

<https://us02web.zoom.us/j/85495697675?pwd=xIrGK2ToZXvgI-btVvT4CTEh56LTzA.1>

Or you may join by phone at 1-253-215-8782, Meeting ID: 8549597675 Passcode: 597567

AGENDA

1. **CALL TO ORDER -**
2. **PLEDGE OF ALLEGIANCE –**
3. **DETERMINATION OF A QUORUM (ROLLCALL) -**
4. **APPROVAL OF AGENDA -**
5. **STATE OF EMERGENCY FINDINGS – GOVT. CODE § 54953(e) –** The Board shall, by majority vote, determine whether the conditions justifying the adoption of District Resolution No. 21-1035 on October 6, 2021, remain in effect, such that the Board will renew its findings in Resolution No. 21-1035 for an additional 30 days. Such conditions include that (1) the State of Emergency declared by California Governor Newsom on March 4, 2020, relative to the COVID-19 Emergency, remains in effect; and (2) State or Local Health Officials continue to recommend or impose measures to promote social distancing in connection with such Emergency, and/or due to existing rate of community transmission and the small meeting space available to the District for in-person attendance, the provision of a unrestricted physical location for the District’s meetings would present imminent risks to the health and safety of attendees. **Recommended Motion: That the Board of Directors renew its findings set forth in Resolution No. 21-1035 for additional 30 days.**
6. **PUBLIC COMMENT –** This is the time set aside for public comment on any District related matter, whether appearing on the agenda or not. At the discretion of the Board President, however, comments on a particular Agendized item may be deferred until that item is heard. Please state your name and limit your comments to 3 minutes.
7. **CONSIDERATION OF AN AGREEMENT WITH IRIDIUM SOLUTIONS –** General Manager Johnson – Recommend that the Board of Directors approve the agreement between Joshua Basin Water District and Iridium Solutions, not to exceed \$66,000 with a 10% contingency annually, to provide Water Advisory Consulting Services.

- 8. **BUDGET WORKSHOP 21/22 REVISED BUDGET & 22/23 PROPOSED BUDGET REVIEW AND ADOPTION** – Director Anne Roman - Recommend that the Board of Directors review and revise at Budget Workshop and formally adopt at the June 1, 2022 Board of Directors meeting.
- 9. **ADJOURNMENT** –

INFORMATION

The public is invited to comment on any item on the agenda during discussion of that item. Members of the public wishing to attend the meeting that require other reasonable modifications or accommodation to facilitate such attendance should contact Beverly Krushat at 760-974-0072 or bkrushat@jbwd.com as soon as feasible before the meeting to make such request.

Availability of agenda materials: Agenda exhibits and other writings that are disclosable public records distributed to all or a majority of the members of the Joshua Basin Water District Board of Directors in connection with a matter subject to discussion or consideration at an open meeting of the Board are available online at jbwd.com for public inspection, or in the District’s office, 61750 Chollita Road, Joshua Tree, CA 92252 (“District Office”). If such writings are distributed to members of the Board less than 72 hours prior to the meeting, they will be available at the reception desk of the District Office and on-line at jbwd.com during business hours at the same time as they are distributed to the Board members. Disability-related accommodations: The Joshua Basin Water District Board of Directors meeting room is wheelchair accessible. If you require any special disability-related accommodations (e.g., access to an amplified sound system, etc.) please contact Ms. Krushat at the District Office at (760) 974-0072 during business hours at least seventy-two (72) hours prior to the scheduled meeting. This agenda can be obtained in alternative format upon written request to Ms. Krushat in the District Office, at least seventy-two (72) hours prior to the scheduled meeting.

**JOSHUA BASIN WATER DISTRICT
MEETING AGENDA ITEM STAFF REPORT**

Special Meeting of the Board of Directors

DATE: May 18, 2022

REPORT TO: Board of Directors
PREPARED BY: Sarah Johnson, General Manager
TOPIC: **CONSIDERATION OF AN AGREEMENT WITH
IRIDIUM SOLUTIONS**
RECOMMENDATION: Approve the attached agreement between Joshua Basin Water District and Iridium Solutions to provide Water Advisory Consulting Services.

ANALYSIS: Due to unforeseen circumstances, the District has lost two of its most senior certified operators. To maintain operational efficiency and reliability of the District's water resources and to maintain compliance with Title 22 regulations, the staff recommends approving the attached contract with Iridium Solutions to:

1. Serve as an advisory role to the General Manager and other staff members as directed by the General Manager;
2. Provide technical guidance, upon request, in response to water distribution and water treatment operational issues;
3. Offer oversight and guidance on regulatory requirements;
4. Provide objective opinions relative to water distribution within the District; and
5. Take a proactive approach, identifying issues that may affect the district in the future and proposing ways to prepare for them.

Additionally, the consultant will make available a State of California Water Distribution Operator Certification, Grade 3 or higher to meet the requirements of the State Water Resources Control Board certification level for the District's water distribution system. These additional services will remain in effect until such time as a District staff member obtains such certification to meet the State's requirements.

STRATEGIC PLAN ITEM: 1.0 - Maintain and enhance the operational efficiency and reliability of the District's water resources and infrastructure.
2.0 - Meet regulatory requirements for water, wastewater, financial, and administrative functions.
4.0 - Ensure seamless and effective management of office and field operations.

FISCAL IMPACT: Not to exceed \$66,000 plus a 10% contingency annually

WATER SERVICE CONSULTANT AGREEMENT

THIS WATER SERVICE CONSULTANT AGREEMENT (“Agreement”) is between IRIDIUM SOLUTIONS, a California _____ (“IRIDIUM”, “CONSULTANT”) and JOSHUA BASIN WATER DISTRICT (“DISTRICT”; “CLIENT”). CONSULTANT and DISTRICT may be referred to herein individually as “Party,” or collectively as “Parties.”

BACKGROUND

THE DISTRICT agrees to retain THE CONSULTANT to provide advisory services in order to advise and support the work of the DISTRICT’s General Manager (“General Manager”). THE CONSULTANT has agreed to such, in accordance with the terms and conditions of this Agreement

APPOINTMENT AND TERM

THE DISTRICT agrees to initially retain THE CONSULTANT effective upon date of execution of Agreement. The term of this engagement will be one-year, ending one year from the date of execution of Agreement , and may be terminated by either party upon ten (10) days prior written notice. The Parties may elect to extend the term of this Agreement in one-year increments by way of a letter agreement signed by the General Manager and CONSULTANT.

THE CONSULTANT’S SCOPE OF SERVICES

1. Serve as an advisory role to the General Manager and other staff members as directed by the General Manager;
2. Provide technical guidance, upon request, in response to water distribution and water treatment operational issues;
3. Offer oversight and guidance on regulatory requirements;
4. Provide objective opinions relative to water distribution within the DISTRICT; and
5. Take a proactive approach, identifying issues that may affect the DISTRICT in the future and proposing ways to prepare for them.

ADDITIONAL SERVICES

Upon request of the DISTRICT, the CONSULTANT will make available to the DISTRICT an employee of CONSULTANT, who is certified with, at minimum, a State of California Water Distribution Operator Certification, Grade 3 or higher (hereinafter, “CERTIFICATION”), to meet the requirements of the State Water Resources Control Board certification level for the DISTRICT’S water distribution system. These “ADDITIONAL SERVICES” will remain in effect until such time as a DISTRICT’S staff member obtains such certification to meet the State’s requirements.

FEES

The DISTRICT agrees to compensate the CONSULTANT in the amount of \$2,500 per month to be invoiced monthly and payable within thirty (30) days of receipt for services performed within "THE CONSULTANT'S SCOPE OF SERVICES".

For any month in which the District requests ADDITIONAL SERVICES, the DISTRICT agrees to compensate the CONSULTANT an additional amount of \$3,000 per month to be invoiced monthly and payable within thirty (30) days of receipt for utilizing the CONSULTANT'S CERTIFICATION to meet the compliance requirements of the State Water Resources Control Board.

EXPENSES

THE DISTRICT will reimburse THE CONSULTANT for out of pocket expenses incurred in performance of services such as mileage, postage, mail charges and travel. Such costs shall be billed at actual cost, and detailed on CONSULTANT's monthly invoice to the DISTRICT.

Costs for goods and services from third party suppliers on behalf of the Clients shall be approved by the DISTRICT in advance and shall be charged to the DISTRICT at cost. Such costs shall be detailed in CONSULTANT's monthly invoice to the DISTRICT, and the invoices for such services shall be included as supporting documentation.

RATES

Any work performed by the CONSULTANT, at the request of the DISTRICT, beyond the scope of services described above, inclusive of the SCOPE OF SERVICES and ADDITIONAL SERVICES, shall be billed at a rate of \$140 per hour with a one (1) hour minimum and included with a description of work performed on CONSULTANT's monthly invoice to the DISTRICT. No work will be performed or billed without the General Manager's approval.

CONFIDENTIAL INFORMATION

To the maximum extent permitted by law, and subject to the provisions of the California Public Records Act, the Parties acknowledge a duty not to disclose during or after the term, unless with the other Parties' written consent, any confidential information either concerning the other's business, its business plans, customers or associated entities or resulting from studies or surveys commissioned or paid for by the DISTRICT.

During and after the term, the CONSULTANT acknowledges its responsibility to treat in complete confidence all personnel and other data related to the Client's business which the Clients may supply the Consultant in the course of any work for the Client.

The restrictions shall not prevent:

- the disclosure or use of information in the proper performance of the Consultant's duties;
- the disclosure of information if required by law;
- the disclosure of information which has come into the public domain otherwise than through unauthorized disclosure; or
- the disclosure or use of information as is necessary to perform the SCOPE OF SERVICES or ADDITIONAL SERVICES required herein.

INDEMNIFICATION AND LIABILITY

To the maximum extent permitted by law, CONSULTANT shall hold harmless, defend, and indemnify the DISTRICT, as well as its officers, officials, employees, from and against any and all liabilities, losses, damages, expenses, and costs (including without limitation attorneys fees and costs of litigation) of every nature arising out of or in connection with CONSULTANT's performance of work under this Agreement, or CONSULTANT's failure to comply with any of its obligations contained in the Agreement, except to the extent such loss or damage was caused by the negligence or willful misconduct of the DISTRICT.

To the maximum extent permitted by law, the DISTRICT shall hold harmless, defend, and indemnify the CONSULTANT, as well as its officers, officials, employees, from and against any and all liabilities, losses, damages, expenses, and costs (including without limitation attorney's fees and costs of litigation) of every nature arising out of or in connection with the DISTRICT's water distribution system, except to the extent such loss or damage was caused by the negligence or willful misconduct of CONSULTANT.

THE CONSULTANT warrants that its personnel working on the Services, which include all services performed under this Agreement, are and shall be competent and suitable in every respect, whether as to qualifications, experience or otherwise, to perform such Services.

THE CONSULTANT shall not be liable for:

- any loss or damage suffered by THE DISTRICT arising out of or in connection with any act, omission, misrepresentation or error made by or on behalf of THE DISTRICT or arising from any cause beyond THE CONSULTANT'S reasonable control;
- any delay in or omission of publication or transmission or for any error in any press or other publication unless such delay, omission or error is due to its own default or neglect; or
- any loss of actual or anticipated income or profits, **loss of contracts or for any special, indirect** or consequential loss or damage of any kind howsoever arising and whether caused by tort (including negligence) breach of contract or otherwise, whether or not such loss or damage is foreseeable, foreseen or known.

THE CONSULTANT'S maximum aggregate liability to THE DISTRICT under or in connection with this Agreement whether such claim arises in contract or in tort (including negligence), or otherwise shall in no circumstances exceed \$1,000,000.

THE CONSULTANT shall provide, except to the extent expressly waived by the General Manager, insurance consistent with the requirements of Appendix One, which is attached hereto and incorporated herein by this reference.

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GENERAL

This agreement shall be governed by and construed in accordance with the laws of the State of California and any dispute shall be subject to the exclusive jurisdiction of the courts of the State of California.

Except as set forth herein, this Agreement constitutes the entire agreement between the parties. The agreement can only be amended in writing signed by the parties hereto.

IN WITNESS WHEREOF, the Parties have entered into this Agreement as of the last date referenced below (or if no such date is provided, then effective May 19, 2022).

Date:

Date:

JOSHUA BASIN WATER DISTRICT

IRIDIUM SOLUTIONS

By: _____
Sarah Johnson, General Manager

By: _____
Ray Kolisz, Principal

APPENDIX ONE

Insurance Requirements

Minimum Insurance Requirements: Consultant shall procure and maintain for the duration of the contract insurance consistent with the requirements set forth in this Appendix One against claims for injuries or death to persons or damages to property that may arise from or in connection with the performance of the work performed under this Agreement and the results of that work by the Consultant and its agents, representatives, employees or sub-contractors.

Coverage - Coverage shall be at least as broad as the following:

1. **Commercial General Liability (CGL) -** Insurance Services Office (ISO) Commercial General Liability Coverage (Occurrence Form CG 00 01) including products and completed operations, property damage, bodily injury, personal and advertising injury with limit of at least two million dollars (\$2,000,000) per occurrence or the full per occurrence limits of the policies available, whichever is greater. If a general aggregate limit applies, either the general aggregate limit shall apply separately to this project/location (coverage as broad as the ISO CG 25 03, or ISO CG 25 04 endorsement provided to District) or the general aggregate limit shall be twice the required occurrence limit.
2. **Automobile Liability –** (if necessary and requested by the General Manager) Insurance Services Office (ISO) Business Auto Coverage (Form CA 00 01), covering Symbol 1 (any auto) or if Consultant has no owned autos, Symbol 8 (hired) and 9 (non-owned) with limit of one million dollars (\$1,000,000) for bodily injury and property damage each accident.
3. **Workers' Compensation Insurance -** as required by the State of California, with Statutory Limits, and Employer's Liability Insurance with limit of no less than \$1,000,000 per accident for bodily injury or disease. **Waiver of Subrogation:** The insurer(s) named above agree to waive all rights of subrogation against the District, its elected or appointed officers, officials, agents, authorized volunteers and employees for losses paid under the terms of this policy which arise from work performed by the Named Insured for the Agency; but this provision applies regardless of whether or not the District has received a waiver of subrogation from the insurer.

If Consultant is a sole proprietor or has no employees, Consultant may provide a letter stating that they are either the owner or the organization or pa partner, and are exempt from State Workers' compensation requirements because they have no employees, provided they in the letter provide that they agree to hold the District harmless from loss or liability for such. Regardless of the receipt of such letter, Consultant agrees to indemnify, defend, and hold harmless the District from any liability or loss incurred based on any assertion by Consultant of its exemption from workers compensation requirements.

4. **Professional Liability** - (Also known as Errors & Omission) Insurance appropriate to the Consultant profession, with limits no less than \$1,000,000 per occurrence or claim, and \$2,000,000 policy aggregate.

If Claims Made Policies:

1. The Retroactive Date must be shown and must be before the date of the contract or the beginning of contract work.
2. Insurance must be maintained and evidence of insurance must be provided **for at least five (5) years after completion of the contract of work.**
3. If coverage is canceled or non-renewed, and not **replaced with another claims-made policy form with a Retroactive Date** prior to the contract effective date, the Consultant must purchase “extended reporting” coverage for a minimum of **five (5) years** after completion of contract work.

If the Consultant maintains broader coverage and/or higher limits than the minimums shown above, the District requires and shall be entitled to the broader coverage and/or higher limits maintained by the Consultant. Any available insurance proceeds in excess of the specified minimum limits of insurance and coverage shall be available to the District.

Other Required Provisions - The general liability policy must contain, or be endorsed to contain, the following provisions:

1. **Additional Insured Status:** District, its directors, officers, employees, and authorized volunteers are to be given insured status (at least as broad as ISO Form CG 20 10 10 01), with respect to liability arising out of work or operations performed by or on behalf of the Consultant including materials, parts, or equipment furnished in connection with such work or operations.
2. **Primary Coverage:** For any claims related to this project, the Consultant’s insurance coverage shall be primary at least as broad as ISO CG 20 01 04 13 as respects to the District, its directors, officers, employees and authorized volunteers. Any insurance or self-insurance maintained by the District its directors, officers, employees and authorized volunteers shall be excess of the Consultant’s insurance and shall not contribute with it.

Notice of Cancellation: Each insurance policy required above shall provide that coverage shall not be canceled, except with notice to the District.

Self-Insured Retentions - Self-insured retentions must be declared to and approved by the District. The District may require the Consultant to provide proof of ability to pay losses and related investigations, claim administration, and defense expenses within the retention. The policy language shall provide, or be endorsed to provide, that the self-insured retention may be satisfied by either the named insured or District. .

Acceptability of Insurers - Insurance is to be placed with insurers having a current A.M. Best rating of no less than A: VII or as otherwise approved by the District.

Verification of Coverage – Consultant shall furnish the District with certificates and amendatory endorsements or copies of the applicable policy language effecting coverage required by this clause. All certificates and endorsements are to be received and approved by the District before work commences. However, failure to obtain the required documents prior to the work beginning shall not waive the Consultant’s obligation to provide them. The District reserves the right to require complete, certified copies of all required insurance policies, including policy Declaration pages and Endorsement pages.

Sub-contractors - Consultant shall require and verify that all sub-contractor maintain insurance meeting all the requirements stated herein, and Consultant shall ensure that District its directors, officers, employees, and authorized volunteers are an additional insured are an additional insured on Commercial General Liability Coverage.

**JOSHUA BASIN WATER DISTRICT
MEETING AGENDA ITEM STAFF REPORT**

Special Board of Directors Meeting

DATE: May 18, 2022

REPORT TO: Board of Directors
PREPARED BY: Anne Roman, Director of Finance
TOPIC: **BUDGET WORKSHOP: 21/22 REVISED BUDGET AND 22/23
PROPOSED BUDGET REVIEW AND ADOPTION**

RECOMMENDATION: Review and revise at Budget Workshop. Recommend adoption by Board of Directors at a future meeting.

ANALYSIS: Through this interactive budget process, we intend to review, revise, and recommend adoption of the 21/22 revised budget and 22/23 proposed budget.

21/22 REVENUES:

Changes to revenues include the elimination of the COVID-related reductions put in place last year. With funding obtained from the State Arrearages program and better predictability of future collections, we no longer need this projected reduction in revenues. Total revenues are projected at \$8,572,409 for 21/22.

21/22 OPERATING EXPENSES:

Various minor revisions to the 21/22 Operating Expenses result in a reduction of \$67,138. Total 21/22 Operating expenses are projected at \$6,842,828 before \$1,750,000 funding of reserve accounts.

21/22 CAPITAL COSTS:

Capital project budgets remain virtually unchanged except for a separately approved increase in the Well 14 4-Log project. In addition, the 21/22 Capital budget includes SCADA improvements, a D-1-1 booster design, a sodium hypochlorite generator, meter replacements, an additional backhoe, a valve turning machine, auto lift, an additional truck, and pipeline designs and replacement for phase 1 of the Tilford area, refresh to the Administration building, progress on the Urban Water Management Plan, Redistricting, Payroll conversion, and Geoviewer upgrades. Also included is a budget adjustment that was discussed but not separately approved -- the reallocation of the \$108,042 Office Building Design (Capital) budget to the Office Building Refresh project (Capital/expense). The new project includes capital and expense funding of remodeled Customer Service area, addition of two new offices and relocated copy room, restroom overhaul, boardroom reconfiguration, new flooring, paint, furniture for new spaces, and ADA-compliant automatic lobby doors. Total capital budget \$2,781,710 for 21/22.

22/23 REVENUES:

We are currently in the final year of the Rate Study so, since there are no adopted new rates for 22/23, revenues are not projected to increase, except non-water revenues. Slight increases compared to 21/22 are derived from increases in assessments and property taxes as well as elimination of the 21/22 COVID-related reductions. Total Operating revenues are projected at \$8,769,569 for 22/23.

22/23 OPERATING EXPENSES:

Operating expenses are projected at \$7,573,025 before \$1,750,000 in reserve funding. Some interesting comments about operating expense growth:

- Since 17/18, the first year of our current rate study, the Operating budget has transitioned out of an era of “duct tape & bubblegum” funding and the District is operating much more like a modern organization. Just a few notable increases to non-salary/benefit accounts:
 - Technology is becoming tremendously more expensive and required in more applications. In comparison with the 17/18 budget of \$87k the 22/23 budget comes in at a combined total of \$312k for field and office, an increase of 259%.
 - Property insurance has increased from \$73k to \$141k, up 94%.
 - We are paying CalPERS Additional Discretionary Payments for the second year (an extra \$27k), on track to save \$142k in interest in paying down our *current* Unfunded Accrued Liability (UAL).
 - Facilities have expanded to facilitate the CIRP crew, incurring more technology, power, maintenance, and cleaning costs.
 - Fuel has increased from \$30k to \$100k or 234%.
 - Water recharge purchases have increase from \$236,500 in our first year of recharge (17/18) to \$571k in 22/23, up 142%.
- Salary changes/New positions (Purchasing, Accounting Tech, HR in lieu of prev. budgeted CS Supervisor):
 - We have increased from 22.5 positions in 17/18 to 29.75 positions in 22/23, excluding directors. This total incorporates the five-person CIRP crew and two other positions due to restructuring.
 - Programs have been brought in-house, such as CIRP, utility locating, light mechanical, saving money but dedicating time from employees to those tasks.
 - The 2018 Organizational study recommended the included Purchasing position that has not been filled for two years.
 - Auditor mentioned the need for additional Finance staff several years ago. Upon hiring 5 new CIRP crew in 2018, Finance staff was not increased to handle additional project, asset, inventory, and payroll tasks.
 - Benefit costs have increased (insurance costs, CalPERS rates, etc.) due to inflation and efforts to be comparable to other agencies.

22/23 CAPITAL COSTS:

Capital projects selected for 22/23 include meter replacements, additional vehicle, replacement SCADA computer/software, D1-1 Booster station and E2-1 reservoir upgrades, equipment such as a compressor/jackhammer, a Pettibone, and an upgraded excavator, a backup VXU and VGB for meter reading, and a facility to house inventory. In addition, a Rate & Fee study is included, an update to the Capital Improvement Plan, building security modifications, and continuation of the Urban Water Management Plan and codification projects. For CIRP, the design and installation of pipeline for Tilford Phase 2 is included and the start of a design plan for Belmont, the next phase of CIRP. Total capital budget is projected at \$2,433,539 for 22/23.

STRATEGIC PLAN ITEM: 2.2 Develop an annual budget for Board approval.

FISCAL IMPACT: **BOTTOM LINE FOR 21/22**

Before funding the \$1,750,000 in reserves designated in the rate study, the District will see a \$1,729,580 Operating surplus. After Capital costs of \$2,781,710, the District will see a reserve drawdown of \$1,052,130.

BOTTOM LINE FOR 22/23

Before funding the \$1,750,000 in reserves designated in the rate study, the District will see a \$1,196,544 Operating surplus. After Capital costs of \$2,433,539, the District will see a reserve drawdown of \$1,236,995.

RESERVE FUND IMPACTS:

With the funding provided to and used from the reserve funds in 21/22 and 22/23, the District's reserves are projected to decrease by \$2,289,125 from \$14,507,999 to \$12,218,875 by 6/30/23.

	A	B	C	J	K	L
1	DRAFT OPERATING BUDGET					
2	ORIGINAL 21/22, REVISED 21/22, PROPOSED 22/23					
3				2021-2022 21-22 ORIGINAL	2021-2022 21-22 REVISED	2022-2023 22-23 PROPOSED
4	OPERATING					
5	Revenue					
6		Program: 39 - ** OPERATING REVENUES **				
7	01-39-41010-FI		METERED WATER SALES	3,427,000	3,427,000	3,427,000
8	01-39-41011-FI		(WATER CASHFLOW CONTRA)	(205,620)	-	-
9	01-39-41012-FI		ALLOW FOR CAAP/BILLING ADJ	(7,725)	(7,725)	(11,500)
10	01-39-41015-FI		BASIC FEES	2,290,000	2,290,000	2,290,000
11	01-39-41016-FI		BASIC FEES - LOCKED/PULLED	410,000	350,000	410,000
12	01-39-41030-FI		PRIVATE FIRE PROTECTION SERV.	28,000	28,000	30,000
13	01-39-41040-FI		SPECIAL SERVICES REVENUE	200,000	200,000	200,000
14			TOTAL OPERATING REVENUES	6,141,655	6,287,275	6,345,500
15						
16		Program: 40 - ** NON-OPERATING REVENUES **				
17	01-40-41045-FI		HDMC WWTP OPERATIONS REIMB REVENUE	132,000	132,000	230,300
18	01-40-41046-FI		HDMC WWTP OVERHEAD/FEES REIMB REVENUE	29,700	29,700	51,818
19	01-40-42100-FI		STANDBY REVENUE-CURRENT	1,191,301	1,191,301	1,197,257
20	01-40-42110-FI		(STANDBY CASHFLOW CONTRA)	(119,130)	-	-
21	01-40-43000-FI		PROPERTY TAX REVENUE	535,012	650,000	650,419
22	01-40-43010-FI		AD VALOREM REVENUE - ID #2	-	-	-
23	01-40-43020-FI		ASSESSMENT REVENUE - CMM	242,133	242,133	244,275
24	01-40-44010-FiD		WATER CAPACITY CHARGES	-	-	-
25	01-40-44020-FiD		PLAN CHECK/INSPECTION FEES	-	-	-
26	01-40-44030-FiD		METER INSTALLATION & UPGRADE FEES	-	-	-
27	01-70-7-70-22226-CRP		CP #A22226: EXCAVATOR UPGRADE	-	-	-
28	01-40-44050-FI		WASTEWATER CAPACITY CHARGES	-	-	-
29	01-40-46100-FI		GRANT REVENUE - FEDERAL	-	-	-
30	01-40-46110-FI		GRANT REVENUE - STATE	-	-	-
31	01-40-46121-FI		GRANT REVENUE - LOCAL (MWA)	-	-	-
32	01-40-46200-FiD		CAPITAL CONTRIBUTIONS	-	-	-
33	01-40-47000-FI		MISCELLANEOUS REVENUE	20,000	20,000	20,000
34	01-40-47002-FI		INTEREST REVENUE	115,000	20,000	30,000
35	01-40-47010-FiD		GAIN/LOSS ON SALE OF ASSETS	-	-	-
36	01-40-47020-FiD		CHANGE IN MARKET VALUE	-	-	-
37	01-40-47030-FiD		PLANT SALES (SALES TAXABLE)	-	-	-
38			TOTAL NON-OPERATING REVENUES	2,146,016	2,285,134	2,424,069
39			REVENUE TOTAL	8,287,671	8,572,409	8,769,569

	A	B	C	J	K	L
1	DRAFT OPERATING BUDGET					
2	ORIGINAL 21/22, REVISED 21/22, PROPOSED 22/23					
3				2021-2022 21-22 ORIGINAL	2021-2022 21-22 REVISED	2022-2023 22-23 PROPOSED
40						
41	Expense					
42		Program: 01 - ** PRODUCTION **				
43	01-01-5-01-01118-FI		PRODUCTION SALARY (incl STBY,CLBK)	389,552	389,552	414,308
44	01-01-5-01-02205-RL		WATER TREATMENT EXPENSE	7,000	10,000	20,000
45	01-01-5-01-02210-RL		SMALL TOOLS - PRODUCTION	10,000	10,000	10,333
46	01-01-5-01-03102-GM		WATER RECHARGE PURCHASE	571,000	571,000	571,000
47	01-01-5-01-03105-GM		WATER SUPPLY MONITORING	10,000	10,000	-
48	01-01-5-01-03108-RL		RECHARGE MAINT/REPAIR	5,000	5,000	5,000
49	01-01-5-01-03111-D/P		EQUIPMENT RENTAL	3,500	3,500	20,000
50	01-01-5-01-03115-RL		PUMPING PLANT REPAIR & MAINT.	35,000	35,000	35,000
51	01-01-5-01-03120-RL		TANK & RESERVOIR MAINTENANCE	30,000	30,000	30,000
52	01-01-5-01-03207-RL		GENERATOR (ALL) REPAIR & MAINTENANCE	25,000	25,000	25,000
53	01-01-5-01-04004-RL		LABORATORY SERVICES	20,000	20,000	20,000
54	01-01-5-01-06105-RL		POWER FOR PUMPING (ELECTRIC)	325,000	325,000	325,000
55	01-01-5-01-06501-RL		TELEMETRY / SCADA EXPENSE	5,000	5,000	5,000
56	01-80-7-70-22227-CRP		CP #A22227: BELMONT DESIGN/SURVEY	16,870	16,870	17,000
57	01-01-5-01-98001-FI		EE BENEFITS ALLOCATED	281,302	281,302	296,041
58	01-01-5-01-98002-FI		FIELD EXPENSES ALLOCATED	107,716	127,622	128,476
59			TOTAL PRODUCTION	1,841,940	1,864,847	1,922,158
60						
61		Program: 02 - ** DISTRIBUTION **				
62	01-02-5-02-01130-FI		DISTRIBUTION SALARY (incl STBY,CLBK)	448,895	421,451	512,451
63	01-02-5-02-02211-JC		SMALL TOOLS - DISTRIBUTION	12,500	12,500	12,833
64	01-02-5-02-02920-FI		INVENTORY-OVER & SHORT	45,000	45,000	45,000
65	01-02-5-02-03106-JC		MAINLINE AND LEAK REPAIR	60,000	60,000	80,000
66	01-02-5-02-03206-JC		TRACTOR REPAIR / MAINT.	15,000	15,000	20,000
67	01-02-5-02-04005-JC		UTILITY LOCATING (DIG ALERT)	5,000	5,000	5,000
68	01-02-5-02-98001-FI		EE BENEFITS ALLOCATED	323,993	323,993	366,165
69	01-02-5-02-98002-FI		FIELD EXPENSES ALLOCATED	124,107	147,043	158,906
70			TOTAL DISTRIBUTION	1,034,495	1,029,986	1,200,355
71						
72		Program: 03 - ** CUSTOMER SERVICE **				
73	01-03-5-03-01107-FI		FIELD SALARY - CUSTOMER SERVICE	51,763	51,763	57,477
74	01-03-5-03-01114-FI		OFFICE SALARY - CUSTOMER SERV.	237,173	199,425	229,643
75	01-03-5-03-03100-FID		METER INSTALLATION & UPGRADES (CUST)	-	-	-
76	01-03-5-03-03107-JC		METER SERVICE REPAIR (INTERNAL & CUST)	-	-	60,000
77	01-03-5-03-05201-JC		METER READING EQUIPMENT & EXPENSE	5,000	5,000	5,000
78	01-03-5-03-07000-FID		MISC UTILITY ADJUSTMENTS	-	-	-
79	01-03-5-03-07004-HR		LOW INCOME ASSISTANCE (LIA)	6,650	6,650	6,650
80	01-03-5-03-07010-DOF		BAD DEBT	40,000	25,000	35,000
81	01-03-5-03-07015-HR		CUSTOMER SERVICE - OTHER	60,000	60,000	78,000
82	01-03-5-03-07021-HR		ARREARAGE GRANT EXPENSE	-	-	-
83	01-03-5-03-98001-FI		EE BENEFITS ALLOCATED	203,388	203,388	200,794
84	01-03-5-03-98002-FI		FIELD EXPENSES ALLOCATED	14,330	16,978	17,843
85	01-03-5-03-98003-FI		OFFICE EXPENSE ALLOCATED	96,556	120,121	86,503
86			TOTAL CUSTOMER SERVICE	714,860	688,325	776,910
87						
88		Program: 04 - ** ADMINISTRATION **				
89	01-04-5-04-01108-FI		ADMINISTRATION SALARY	340,498	340,498	386,929
90	01-04-5-04-01115-FI		SAFETY SALARY	-	-	-
91	01-04-5-04-01121-FI		DIRECTORS SALARY	31,253	31,253	31,253
92	01-04-5-04-01210-EXA		DIRECTORS / C.A.C. EDUCATION	25,000	16,568	25,000
93	01-04-5-04-04007-GM		LEGISLATIVE ADVOCACY	5,000	5,000	5,000
94	01-04-5-04-07008-EXA		BUSINESS EXPENSE	6,000	(2,581)	6,000
95	01-04-5-04-07014-GM		PUBLIC INFORMATION	66,702	66,702	45,000
96	01-04-5-04-07016-EXA		MEMBERSHIP, DUES & SUBSCRIPT	49,291	49,291	60,000
97	01-04-5-04-07020-GM		WATER CONSERVATION EXPENSE	15,000	15,000	15,000
98	01-04-5-04-07025-GM		LEGAL SERVICES - NON-PERSONNEL	55,000	55,000	55,000
99	01-04-5-04-07218-CRP		SAFETY EXPENSE (EQUIP & SUPPLIES)	23,825	23,825	23,000
100	01-04-5-04-07219-GM		EMERGENCY PREPAREDNESS	55,000	55,000	12,000
101	01-04-5-04-07401-HR		PROPERTY INSURANCE & RISK MGMT	114,000	114,000	141,100
102	01-04-5-04-98001-FI		EE BENEFITS ALLOCATED	278,381	278,381	291,884
103	01-04-5-04-98003-FI		OFFICE EXPENSE ALLOCATED	161,363	201,368	157,997
104			TOTAL ADMINISTRATION	1,226,312	1,249,305	1,255,163
105						

	A	B	C	J	K	L
1	DRAFT OPERATING BUDGET					
2	ORIGINAL 21/22, REVISED 21/22, PROPOSED 22/23					
3				2021-2022 21-22 ORIGINAL	2021-2022 21-22 REVISED	2022-2023 22-23 PROPOSED
106		Program: 05 - ** DEVELOPMENT & ENGINEERING **				
107	01-05-5-05-01109-FI		DEVELOPMENT SALARY	-	-	-
108	01-05-5-05-02305-GM		MAPS/DRAFTING SUPPLIES	-	-	5,000
109	01-05-5-05-04006-FiD		PLAN CHECK / INSPECTION (CUSTOMER)	-	-	-
110	01-05-5-05-04008-GM		ENGINEERING CONTRACT SERVICES	40,000	40,000	30,000
111	01-05-5-05-04013-GM		DEVELOPMENT - OTHER	15,000	15,000	-
112	01-05-5-05-98001-FI		EE BENEFITS ALLOCATED	-	-	-
113	01-05-505-98003-FI		OFFICE EXPENSE ALLOCATED	-	-	-
114			TOTAL DEVELOPMENT & ENGINEERING	55,000	55,000	35,000
115						
116		Program: 06 - ** FINANCE **				
117	01-06-5-06-01101-FI		FINANCE SALARY	325,649	280,944	384,996
118	01-06-5-06-04009-DOF		ACCOUNTING/AUDIT SERVICES	25,360	25,360	75,000
119	01-06-5-06-07001-DOF		FINANCE - OTHER	30,065	30,065	37,000
120	01-06-5-06-98001-FI		EE BENEFITS ALLOCATED	235,041	235,041	281,763
121	01-06-5-06-98003-FI		OFFICE EXPENSE ALLOCATED	136,559	170,052	152,566
122			TOTAL FINANCE	752,674	741,462	931,325
123						
124		Program: 07 - ** HUMAN RESOURCES **				
125	01-07-5-07-01102-FI		PERSONNEL SALARY	39,761	39,761	77,026
126	01-07-5-07-01105-HR		AWARDS SALARY/LEAVE	2,500	2,500	5,000
127	01-07-5-07-01215-HR		EMPLOYEE TRAINING	30,000	30,000	25,000
128	01-07-5-07-01217-HR		EMPLOYEE EDUCATION	10,000	10,000	5,000
129	01-07-5-07-01905-HR		EMPLOYMENT RECRUITING EXPENSE	16,000	16,000	16,000
130	01-07-5-07-01910-HR		LABOR LEGAL FEES	40,000	40,000	40,000
131	01-07-5-07-01915-HR		PERSONNEL - OTHER	10,000	10,000	10,000
132	01-07-5-07-01920-HR		AWARDS GIFTS	2,500	2,500	2,500
133	01-07-5-07-98001-FI		EE BENEFITS ALLOCATED	31,328	31,328	56,389
134	01-07-5-07-98003-FI		OFFICE EXPENSE ALLOCATED	18,287	22,677	30,530
135			TOTAL HUMAN RESOURCES	200,376	204,766	267,445
136						
137		Program: 09 - ** BONDS, LOANS & STANDBY **				
138	01-09-5-09-08115-FI		CMM PRINCIPLE	127,000	127,000	132,000
139	01-09-5-09-08120-FI		MORONGO BASIN PIPELINE	132,410	77,361	-
140	01-09-5-09-08130-FI		(CIRP) MUNICIPAL FINANCE LOAN PRINCIPLE	170,247	170,247	170,247
141	01-09-5-09-08215-FI		INTEREST EXPENSE - CMM	115,133	115,133	112,275
142	01-09-5-09-08220-FI		(CIRP) MUNICIPAL FINANCE LOAN INTEREST EXPENSE	97,644	97,644	97,644
143	01-09-5-09-08320-FI		GENERAL TAX COLLECTION CHARGE	1,400	1,400	1,500
144	01-09-5-09-08325-FI		ADMINISTRATION - CMM	11,642	11,642	12,000
145	01-09-5-09-08330-DOF		STANDBY ADMINISTRATION	38,000	26,224	52,345
146	01-09-5-09-09203-FI		WASTE, ABUSE, & FRAUD	-	-	-
147	01-09-5-09-09205-FiD		MISC NON-OP EXPENSE	-	-	-
148	01-09-5-09-09207-FI		LOSS ON CHROMIUM 6 GRANT	-	-	-
149	01-09-5-09-09210-FiD		ALLOWANCES AND ADJUSTMENTS	-	-	-
150	01-09-5-09-09215-FI		RETIREMENT: CALPERS GASB68 CONTRA	-	-	-
151			TOTAL BONDS, LOANS & STANDBY	693,475	626,650	578,011
152						
153		Program: 12 - ** CAPITAL IMPROVEMENT REPLACEMENT PROGRAM (CIRP)				
154	01-12-5-12-01136-FI		CIRP STANDBY/CALLBACK	-	-	-
155	01-12-5-12-01212-FI		CIRP: COMPENSATED LEAVE	61,507	61,507	63,042
156	01-12-5-12-01221-FI		CIRP: EXPENSED BENE (MTR REPL, ETC.)	-	-	-
157	01-12-5-12-02213-CRP		CIRP: SMALL TOOLS/MISC. EXP.	15,000	15,000	12,833
158	01-12-5-12-02213-FI		CIRP: SALARY (excl STBY,CLBK)	373,831	346,387	439,848
159	01-12-5-12-98001-FI		EE BENEFITS ALLOCATED	269,778	269,778	314,295
160	01-12-5-12-98002-FI		FIELD EXPENSES ALLOCATED	103,347	122,446	136,426
161	01-12-5-12-98777-FI		CIRP: SALARY CLEARING (PROJ SALARY)	(323,831)	(323,831)	(329,886)
162	01-12-5-12-98779-FI		CIRP: BENEFITS CLEARING (PROJ BENEFITS)	(240,799)	(240,799)	(204,292)
163			TOTAL CIRP	258,833	250,487	432,266
164						
165		Program: 20 - ** HDMC TREATMENT PLANT (Reimbursable) **				
166	01-20-5-20-03101-DWR		HDMC: OTHER	40,000	40,000	62,300
167	01-20-5-20-04100-DWR		HDMC: CONTRACTED OPERATION EXP	80,000	80,000	150,000
168	01-20-5-20-06100-DWR		HDMC: PUMPING POWER	12,000	12,000	18,000
169			TOTAL HDMC	132,000	132,000	230,300
170						

	A	B	C	J	K	L
1	DRAFT OPERATING BUDGET					
2	ORIGINAL 21/22, REVISED 21/22, PROPOSED 22/23					
3				2021-2022 21-22 ORIGINAL	2021-2022 21-22 REVISED	2022-2023 22-23 PROPOSED
171		Program: 51 - ** BENEFITS ALLOCATED TO DEPTS **				
172	01-51-5-51-01211-FI		COMPENSATED LEAVE	308,493	308,493	316,958
173	01-51-5-51-01216-FI		CAFETERIA PLAN EXPENSE	643,464	643,464	739,746
174	01-51-5-51-01220-FI		GROUP INSURANCE EXPENSE	19,024	19,024	21,079
175	01-51-5-51-01225-FI		WORKERS COMPENSATION INSURANCE	75,546	75,546	99,380
176	01-51-5-51-01230-FI		RETIREMENT: PERS Classic 2%@55	311,873	311,873	328,533
177	01-51-5-51-01231-FI		RETIREMENT: PERS Tier 2 2%@62	41,354	41,354	50,040
178	01-51-5-51-01232-FI		RETIREMENT: PERS - TEMP	3,524	3,524	3,483
179	01-51-5-51-01233-FI		RETIREMENT - 457 CONTRIBUTION	27,000	27,000	33,000
180	01-51-5-51-01250-HR		MISC. BENEFITS: WELLNESS	8,000	8,000	9,000
181	01-51-5-51-01305-FI		PAYROLL TAXES	184,933	184,933	206,112
182	01-51-5-51-98000-FI		ALLOCATED EXPENSES - BENEFITS	(1,623,211)	(1,623,211)	(1,807,331)
183			TOTAL BENEFITS ALLOCATED TO DEPTS	-	-	-
184						
185		Program: 52 - ** FIELD ALLOCATED TO DEPTS **				
186	01-52-5-52-01240-D/P		UNIFORMS (FIELD)	11,500	11,500	15,000
187	01-52-5-52-01405-HR		TEMPORARY LABOR - FIELD	-	54,889	15,000
188	01-52-5-52-02206-D/P		SHOP EXPENSE - COMBINED	15,000	15,000	20,000
189	01-52-5-52-02209-EXA		SHOP OFFICE SUPPLIES	20,000	20,000	20,000
190	01-52-5-52-03205-D/P		TOOL / EQUIP REPAIR	1,000	1,000	-
191	01-52-5-52-03905-D/P		BUILDING REPAIR/MAINT-SHOP/SITE	30,000	30,000	34,400
192	01-52-5-52-04015-CRP		OPS: SOFTWARE,SUPPORT	138,000	138,000	123,850
193	01-52-5-52-05005-D/P		FUEL-VEHICLES	60,000	60,000	100,000
194	01-52-5-52-05010-D/P		AUTO EXPENSE - FIELD	20,000	20,000	20,000
195	01-52-5-52-05015-FI		EQUIPMENT CLEARING (WIP FUEL)	-	-	-
196	01-52-5-52-06305-EXA		COMMUNICATIONS-MOBILE	29,000	29,000	29,000
197	01-52-5-52-07009-D/P		REGULATORY-PERMITS, FEES, CERTS	25,000	34,700	64,400
198	01-52-5-52-98000-FI		ALLOCATED EXPENSES - FIELD	(349,500)	(414,089)	(441,650)
199			TOTAL FIELD ALLOCATED TO DEPTS	-	-	-
200						
201		Program: 53 - ** OFFICE ALLOCATED TO DEPTS **				
202	01-53-5-53-01405-HR		TEMPORARY LABOR - OFFICE	30,000	112,454	15,000
203	01-53-5-53-02105-EXA		OFFICE SUPPLIES	35,000	56,000	35,000
204	01-53-5-53-02107-EXA		OFFICE EQUIP & MAINT.	26,000	26,000	26,000
205	01-53-5-53-02110-EXA		POSTAGE	33,500	33,500	33,500
206	01-53-5-53-03906-EXA		BUILDING REPAIR/MAINT - OFFICE	47,265	47,265	54,800
207	01-53-5-53-04015-EXA		ADMIN: COMPUTER SOFTWARE & SUPPORT	164,000	164,000	188,296
208	01-53-5-53-05010-DOF		AUTO EXPENSE - OFFICE	6,000	4,000	4,000
209	01-53-5-53-06205-EXA		TELEPHONE AND UTILITIES	71,000	71,000	71,000
210	01-53-5-53-98000-FI		ALLOCATED EXPENSES - OFFICE	(412,765)	(514,219)	(427,596)
211			TOTAL OFFICE ALLOCATED TO DEPTS	-	-	-
212						
213		Program: 60 - ** CAPITAL O/H CLEARING **			<i>counteracts overhead applied to projects</i>	
214	01-60-6-60-60004-FI		OVERHEAD - ADMIN & OTHER DEPT'S TOTAL (5380/90)	-	-	-
215	01-60-6-60-61001-FI		OVERHEAD - PRODUCTION TOTAL (5380/90)	-	-	(18,029)
216	01-60-6-60-61002-FI		OVERHEAD - DISTRIBUTION TOTAL (5380/90)	-	-	-
217	01-60-6-60-61005-FI		OVERHEAD - CIRP (5380/90)	-	-	(20,453)
218	01-60-6-60-61010-FI		OVERHEAD - CUSTOMER PAID (5380/90)	-	-	-
219	01-60-6-60-61020-FI		OVERHEAD - HDMC TOTAL (5380/90)	-	-	-
220	01-60-6-60-65100-FI		DEPREC CIRP EQUIP CLEARING	-	-	(17,427)
221			TOTAL CAPITAL O/H CLEARING	-	-	(55,909)
222			TOTAL OPERATING EXPENSES	6,909,966	6,842,828	7,573,025
223	NET REVENUE BEFORE FUNDING RESERVES AND BEFORE CAPITAL EXPENSES			1,377,704	1,729,580	1,196,544
224						
233						
234						

	A	B	C	J	K	L
1	DRAFT OPERATING BUDGET					
2	ORIGINAL 21/22, REVISED 21/22, PROPOSED 22/23					
3				2021-2022 21-22 ORIGINAL	2021-2022 21-22 REVISED	2022-2023 22-23 PROPOSED
236	OPERATING DEPARTMENT SUMMARY					
237						
238	Revenue					
239		39 - ** OPERATING REVENUES **		6,141,655	6,287,275	6,345,500
240		40 - ** NON-OPERATING REVENUES **		2,146,016	2,285,134	2,424,069
241			TOTAL OPERATING REVENUES	8,287,671	8,572,409	8,769,569
242						
243	Expense					
244		01 - ** PRODUCTION **		1,841,940	1,864,847	1,922,158
245		02 - ** DISTRIBUTION **		1,034,495	1,029,986	1,200,355
246		03 - ** CUSTOMER SERVICE **		714,860	688,325	776,910
247		04 - ** ADMINISTRATION **		1,226,312	1,249,305	1,255,163
248		05 - ** DEVELOPMENT & ENGINEERING **		55,000	55,000	35,000
249		06 - ** FINANCE **		752,674	741,462	931,325
250		07 - ** HUMAN RESOURCES **		200,376	204,766	267,445
251		09 - ** BONDS, LOANS & STANDBY **		693,475	626,650	578,011
252		12 - ** CAPITAL IMPROVEMENT REPLACEMENT PROGRAM (CIRP)		258,833	250,487	432,266
253		20 - ** HDMC TREATMENT PLANT (Reimbursable) **		132,000	132,000	230,300
254		51 - ** BENEFITS ALLOCATED TO DEPTS **		-	-	-
255		52 - ** FIELD ALLOCATED TO DEPTS **		-	-	-
256		53 - ** OFFICE ALLOCATED TO DEPTS **		-	-	-
257		60 - ** CAPITAL O/H CLEARING **		-	-	(55,909)
258			TOTAL OPERATING EXPENSES	6,909,966	6,842,828	7,573,025
259			NET REVENUE BEFORE FUNDING RESERVES AND BEFORE CAPITAL EXPENSES	1,377,704	1,729,580	1,196,544
260						

	A	B	C	J	K	L
1	DRAFT CAPITAL BUDGET					
2	ORIGINAL 21/22, REVISED 21/22, PROPOSED 22/23					
3						
4				2021-2022 21-22 ORIGINAL*	2021-2022 21-22 REVISED	2022-2023 22-23 PROPOSED
5	CAPITAL					
6	Expense					
7		Program: 70 - ** CAPITAL - OPERATIONS **				
8	01-70-7-70-19209-RL		CP#A19209: WELL 14 4-LOG TREATMENT	300,000	798,458	-
9	01-70-7-70-20005-JC		CP #A20005: SCADA (PH 4)	40,000	40,000	-
10	01-70-7-70-20014-JC		CP#A20014: METER REPLACEMENT PROGRAM 2020-2025	300,000	300,000	181,836
11	01-70-7-70-21205-JC		CP# A21205: AUTO LIFT FOR SHOP	30,000	30,000	-
12	01-70-7-70-21206-JC		CP #A21206: 410L JOHN DEERE BACKHOE (c&m)	129,000	129,000	-
13	01-70-7-70-21207-JC		CP #A21207: WACHS VALVE TURN MACH W/ PWR PCK PMPS	89,700	89,700	-
14	01-70-7-70-21208-JC		CP #A21208: D-1-1 BOOSTER STATION DESIGN	150,000	150,000	-
15	01-70-7-70-21209-CRP		CP #A21209: TOYOTA TUNDA CREW CAB (REPL #V _)	46,000	60,200	-
16	01-70-7-70-21210-FLD		CP #A21210: TOYOTA TUNDA CREW CAB (REPL #V _)	46,000	60,200	62,000
17	01-70-7-70-21211-JC		CP #A21211 SODIUM HYPOCHL GEN (WELL 10)	120,000	120,000	-
18	01-70-7-70-22201-RL		CP #A22201: SCADA COMPUTER & SOFTWARE	-	-	58,000
19	01-70-7-70-22202-RL		CP #A22202: D1-1 BOOSTER STN UPGRADE	-	-	527,344
20	01-70-7-70-22203-RL		CP #A22203: E2-1 RESERVOIR UPGRADE	-	-	263,672
21	01-70-7-70-22206-FLD		CP #A22206: COMPRESSOR/JACKHAMMER	-	-	60,000
22	01-70-7-70-22207-FLD		CP #A22207: PETTIBONE	-	-	120,000
23	01-70-7-70-22212-FLD		CP #A22212: VXU AND VGB	-	-	50,000
24	01-70-7-70-22213-FLD		CP# A22213: 2 LOCATORS	-	-	9,000
25	01-70-7-70-22217-FLD		CP #A22217: INVENTORY/EQUIP BUILDING	-	-	120,000
26	01-70-7-70-22218-FLD		CP #A22218: PAVING @ SHOP	-	-	20,000
27	01-70-7-70-22226-CRP		CP #A22226: EXCAVATOR UPGRADE	-	-	125,000
28			TOTAL CAPITAL - OPERATIONS	1,250,700	1,777,558	1,596,853
29				<i>*Meter Replacement was Expense; Adjusted to Capital</i>		
30						
31		Program: 74 - ** CAPITAL - ADMINISTRATION **				
33	01-74-7-70-20008-GM		CP #A20008: URBAN WATER MANAGEMENT PLAN	-	24,900	15,000
34	01-74-7-70-21003-HR		CP# A2100: REDISTRICTING - 2022	-	13,500	-
35	01-74-7-70-21050-HR		CP #A21050: 2022 BUILDING/CUST SVC/LOBBY REFRESH	-	93,542	-
36	01-74-7-70-21201-DOF		CP #A21201: 2022 RATE & FEE STUDY	30,000	15,000	67,000
37	01-74-7-70-21204-EXA		CP #A21204: KEYLESS ENTRY	-	-	45,000
38	01-74-7-70-21212-GM		CP #A21212: WASTEWATER MASTER PLAN/PRELIM DESIGN	300,000	-	-
39	01-74-7-70-21213-HR		CP #A21213: PAYLOCITY PAYROLL IMPLEMENTATION	11,000	11,000	-
40	01-74-7-70-21214-GM		CP #A21214: GEOVIEWER PLANT CHECK	30,000	30,000	-
41	01-74-7-70-21215-GM		CP #A21215: ADMIN. OFFICE BLDG DESIGN	108,042	-	-
42	01-74-7-70-22214-EXA		CP #A22214: SECURITY SYSTEM	-	-	20,000
43	01-74-7-70-22216-GM		CP# A22216: (CIP) CAPITAL IMPROV PLAN UPDATE	-	-	60,000
45	01-74-7-70-74013-EXA		CP#A16003: CODIFICATION OF RECORDS	11,865	2,800	9,065
46	01-74-7-70-74020-DOF		CP#A19020: COST ALLOCATION AUDIT	11,000	-	-
47	01-74-7-70-22219-GM		CP #A22219: EXTERIOR BLDG REFRESH	-	-	50,000
48			TOTAL CAPITAL - ADMINISTRATION	501,907	190,742	266,065
49						
50						
51		Program: 80 - ** CAPITAL - CIRP TOP PRIORITIES **				
52	01-80-7-70-22209-CRP		CP#A22209: TILFORD PH2 DESIGN/SURVEY	-	-	75,000
53	01-80-7-70-22211-CRP		CP#A22211: TILFORD PH2 INSTALL	-	-	315,622
54	01-80-7-70-72012-CRP		CP#A18005: TILFORD PH1 INSTALL	800,000	800,000	-
55	01-80-7-70-72015-JC		CP#A18017: TILFORD REPL (Design)	-	13,410	-
56	01-80-7-70-22227-CRP		CP #A22227: BELMONT DESIGN/SURVEY	-	-	180,000
57			TOTAL CAPITAL - CIRP TOP PRIORITIES	800,000	813,410	570,622
58	CAPITAL					
59	Expense					
60		70 - ** CAPITAL - OPERATIONS **		1,250,700	1,777,558	1,596,853
61		74 - ** CAPITAL - ADMINISTRATION **		501,907	190,742	266,065
62		80 - ** CAPITAL - CIRP TOP PRIORITIES **		800,000	813,410	570,622
63			TOTAL CAPITAL EXPENSES	2,552,607	2,781,710	2,433,539
64						
65	OPERATING & CAPITAL COMBINED					
66		NET REVENUE AFTER OPERATING EXPENSES & BEFORE FUNDING RESERVES		1,377,704	1,729,580	1,196,544
67		LESS TOTAL CAPITAL EXPENSES FROM ABOVE		(2,552,607)	(2,781,710)	(2,433,539)
68		NET REVENUE / (DEFICIT/DRAWDOWN) AFTER OPERATING & CAPITAL		(1,174,903)	(1,052,130)	(1,236,995)
69						

RESERVE & LOAN FUNDING
21/22 REVISED

	ACTUAL	DESIGNATED RESERVES							
	PROJECTED	A	B	C	D	E	F	G	H
BEGINNING BALANCE (ACCT BAL)	21/22		66,441		111,306		363,522	970,030	2,818,629
SCHEDULED YEAR END FUNDING	21/22		30,000		50,000		170,000	500,000	1,000,000
ITEM (to match annual budget)		A	B	C	D	E	F	G	H
FUNDING TO BE TRANSFERRED FOR WORK DURING OLD YEAR		BUILDING - OP	BUILDING - CAP	STUDIES - OP	STUDIES - CAP	EQ & TECH - OP	EQ & TECH - CAP	METER REPL CAP	CAPITAL
CP #A20005: SCADA (PH 4)							(40,000)		
CP #A20008: URBAN WATER MANAGEMENT PLAN				(24,900)					
CP #A21050: 2022 BUILDING/CUST SVC/LOBBY REFRESH									(93,542)
CP #A21201: 2022 RATE & FEE STUDY									(15,000)
CP #A21206: 410L JOHN DEERE BACKHOE (c&m)									(129,000)
CP #A21207: WACHS VALVE TURN MACH W/ PWR PCK PMPS									(89,700)
CP #A21208: D-1-1 BOOSTER STATION DESIGN									(150,000)
CP #A21211: SODIUM HYPOCHL GEN (WELL 10)									(120,000)
CP #A21212: WASTEWATER MASTER PLAN/PRELIM DESIGN									
CP #A21213: PAYLOCITY PAYROLL IMPLEMENTATION									(11,000)
CP #A21214: GEOVIEWER PLANT CHECK									(30,000)
CP# A2100: REDISTRICTING - 2022									(13,500)
CP# A21205: AUTO LIFT FOR SHOP									(30,000)
CP#A16003: CODIFICATION OF RECORDS									(2,800)
CP#A18005: TILFORD PH1 INSTALL									(800,000)
CP#A19209: WELL 14 4-LOG TREATMENT									(798,458)
CP#A19215: SOLAR FEASIBILITY STUDY									-
CP#A18017: TILFORD REPL (Design)									(13,410)
CP#A20014: METER REPLACEMENT PROGRAM 2020-2025								(300,000)	
CP #A21209: TOYOTA TUNDA CREW CAB									(60,200)
CP #A21210: TOYOTA TUNDA CREW CAB									(60,200)
TOTAL RESERVE USAGE UNREFLECTED IN INCODE - OLD YEAR	21/22	-	-	-	(24,900)	-	(40,000)	(300,000)	(2,416,810)
ESTIMATED FUND BALANCE @	21/22		96,441		136,406		493,522	1,170,030	1,401,819

22/23 PROPOSED

	ITEM		A	B	C	D	E	F	G	H
			BUILDING - OP	BUILDING - CAP	STUDIES - OP	STUDIES - CAP	EQ & TECH - OP	EQ & TECH - CAP	METER REPL CAP	CIP
NEW RESERVE FUNDING PROPOSED										
CP #A20008: URBAN WATER MANAGEMENT PLAN						(15,000)				
CP #A21201: 2022 RATE & FEE STUDY						(67,000)				
CP #A21203: OFFICE FENCING										
CP #A21204: OFFICE KEYLESS ENTRY (COMBINED WITH FENCING BUDGET)										(45,000)
CP #A21209: TOYOTA TUNDA CREW CAB										(62,000)
CP #A21210: TOYOTA TUNDA CREW CAB										
CP #A21215: ADMIN OFFICE BLDG DESIGN										
CP #A2201: SCADA COMPUTER & SOFTWARE							(58,000)			
CP #A22202: D1-1 BOOSTER STN UPGRADE										(527,344)
CP #A22203: E2-1 RESERVOIR UPGRADE										(263,672)
CP #A22204: BORING MACHINE										-
CP #A22206: COMPRESSOR/JACKHAMMER							(60,000)			-
CP #A22207: PETTIBONE										(120,000)
CP #A22212: VXU AND VGB							(50,000)			
CP #A22214: SECURITY SYSTEM							(20,000)			
CP# A22213: 2 LOCATORS										(9,000)
CP# A22216: CAPITAL IMPROVEMENT PLAN (CIP) UPDATE					(60,000)					
CP#A16003: CODIFICATION OF RECORDS										(9,065)
CP#A20014: METER REPLACEMENT PROGRAM 2020-2025								(181,836)		
CP#A22209: TILFORD PH2 DESIGN/SURVEY										(75,000)
CP#A22211: TILFORD PH2 INSTALL										(315,622)
CP#A22217: INVENTORY/EQUIP BUILDING										(120,000)
CP #A22218: PAVING @ SHOP										(20,000)
CP #A22219: EXTERIOR BLDG REFRESH										(50,000)
CP #A22226: EXCAVATOR UPGRADE							(125,000)			
CP #A22227: BELMONT DESIGN/SURVEY										(180,000)
TOTAL RESERVE USAGE - NEW YEAR		-	-	-	(142,000)	-	(313,000)	(181,836)		(1,796,703)
BREAKDOWN:										
OPERATING RESERVE USAGE		-	-	-	-	-	-	-	-	-
CAPITAL RESERVE USAGE					(142,000)		(313,000)	(181,836)		(1,796,703)
BALANCE (DEFICIT) BEFORE NEXT CONTRIBUTION	22/23	AST YR RATE STUD	96,441		(5,594)		180,522	988,194		(394,884)
SCHED CONTRIB PER RATE STUDY - END OF YEAR	22/23		30,000		50,000		170,000	500,000		1,000,000
BALANCE (DEFICIT) @ YE	22/23		126,441		44,406		350,522	1,488,194		605,116